Centre for Healthcare Innovation
NHG Health

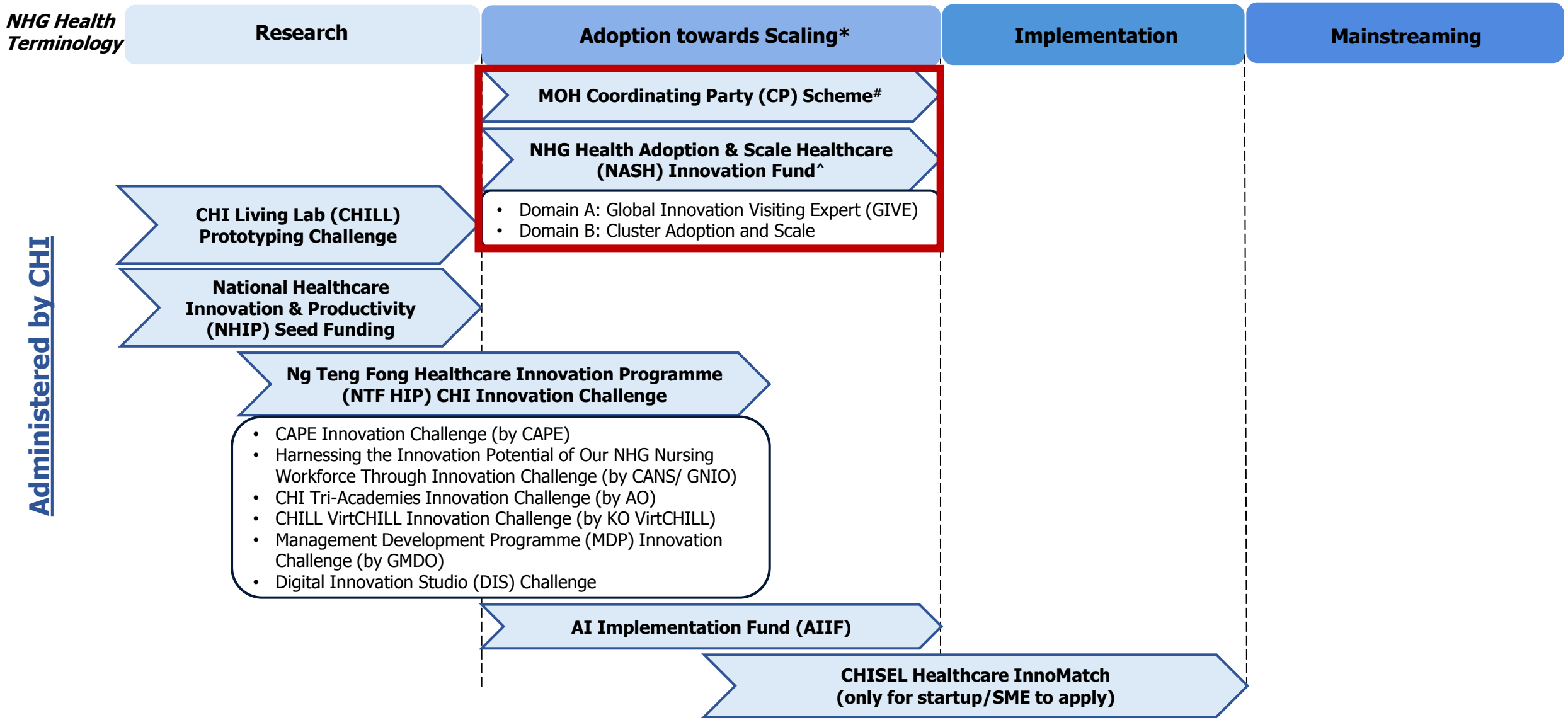
Sharing on Innovation Funding for NHG Health

NHG Health Adoption & Scale Healthcare (NASH) Innovation Fund

NHG Health Coordinating Party (CP) Scheme

Restricted, Sensitive - Normal

NHG Health Cluster-Level Innovation Grants



#Cross-cluster collaboration as well as co-funding is required.
^Cross-institution collaboration in NHG Health is required.
*Thereafter, the project team to seek institutional support or NHG Sustainable Care and Financing Committee (SCFC) for implementation and mainstream support.

NHG Health Adoption & Scale Healthcare (NASH)

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Supported by NHG Health, the NASH Innovation Fund aims to enable NHG Health campuses to better drive innovation and capability development by gearing funds towards the cross-institution intra-cluster programmes.

This is achieved through the following domains:

- Domain A: Global Innovation Visiting Expert (GIVE)
- Domain B: Cluster Adoption and Scale

Criteria:

1) Led by NHG Health employed staff
2) Involves > 1 NHG Health institution
3) Have clearly stated benefits to NHG Health
4) Be aligned to NHG Health Strategic Goals & Enablers

NHG Health Adoption & Scale Healthcare (NASH)

Centre for Healthcare Innovation

	Domain A: Global Innovation Visiting Expert (GIVE)	Domain B: Cluster Adoption and Scale
Description	Invite overseas experts to share innovative ideas, best-in-class tools and practices, to build thought leadership and transform healthcare in NHG Health.	Adoption of proven innovation solutions towards scaling, from the originating NHG institution to other adopting NHG institutions.

Eligibility	• Excludes Research and HMDP Experts focusing on clinical services
	• Visiting expert must engage with the larger NHG Health.
	  • At least one (1) session of CHI Masterclass that is made available for all NHG Health staff to attend;
	  • One (1) NHG Health C-Suite Leadership engagement; and
	  • One (1) Cross-Institutional engagement (within NHG Health cluster) or regional health engagement.
		• Validated solutions with evidence to be implemented and/or mainstreamed
		• Co-application by at least two NHG institutions

Funding Quantum	Up to $25,000 per expert within the awarded FY: • Covers accommodation, business class air tickets, local transportation, honorarium, entertainment, withholding tax etc	Base funding of $100,000, but up to $200,000, per project over 12 moths with justification: • Covers initial cost of purchase of solution • Infrastructure setup • Initial integration with existing system
Co-funding required	No co-funding required	No co-funding required
Project Duration	Up to 12 months	Up to 12 months
Mode of Application	Grant Call	Grant Call
Endorsement by	Institution CEOs	HOD and Institution CEOs
Main Contact Office	CHI Partnerships Office CHI@nhghealth.com.sg	CHI Grants Management Office CHI.Grants.Mgmt.Office@nhghealth.com.sg

NHG Health Adoption & Scale Healthcare (NASH)
Domain A - Global Innovation Visiting Expert (GIVE)

Centre for Healthcare Innovation
NHG Health

Supports the invitation of overseas experts to share innovative ideas, best-in-class tools and practices, to build thought leadership and transform healthcare in NHG Health.

Eligibility Criteria:

1. Main applicant and co-host applicant (optional) must hold a primary full-time appointment in NHG Health.
2. Domain A supports **overseas** experts for the following potential domain(s) – *this list is non-exhaustive*:
   - Hospital Management, Technology and AI, Financing, Quality, Innovation, Sustainability, Population Health etc.
   - Exclusion: Clinical and Research related domain experts
3. Programme for overseas visiting experts **should include the following mandatory activities**:
   - At least one (1) session of CHI Masterclass that is made available for all NHG Health staff to attend;
   - One (1) NHG Health C-Suite Leadership engagement; and
   - One (1) Cross-Institutional engagement (within NHG Health cluster) or regional health engagement.

Funding Quantum:

- Up to $25,000 per visiting expert within the awarded FY:
- Covers accommodation, business class air tickets, local transportation, honorarium, entertainment, withholding tax, etc.

Mode of application:

- **Grant call open till 30 October 2026.**

Submission and Award:

- Submit completed application form to CHI Partnerships Office at: chi@nhghealth.com.sg.
- **CEOs' endorsement at point of submission not required.** CHI will facilitate obtaining endorsements from the respective NHG Health institutions CEOs (through CHI@Campus leads) after receiving completed application form.
- Review process will take approximately 4 months.
- Project should commence no earlier than 1 Apr 2027.

Contact Details:

Please contact CHI Partnerships Office at CHI@nhghealth.com.sg.

NHG Health Adoption & Scale Healthcare (NASH)
Domain B – Cluster Adoption and Scale

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NHG Health

Supports the adoption proven innovation solutions towards scaling, from the originating NHG institution to other adopting NHG institutions.

Eligibility Criteria:

1. Project Lead must hold a primary full-time appointment in NHG Health.
2. Project team should aim to implement a validated and proven innovation solution in **at least 2*** **NHG Health institutions** that are aligned to NHG Health strategic goals & enablers

Funding Quantum:

Base funding of $100,000, but up to $200,000, per project over first 12 months with justification:

- Covers initial cost of purchase of solution,
- Infrastructure setup,
- Initial integration with existing system, etc.

Mode of application:

- **Grant call open till 30 October 2026.**

Submission and Award:

- **[NEW STEP]** Applicants whose innovations or solutions incorporate AI are required to complete the AI Project Declaration in the Application Form, 1) to be registered in NHG AI Registry and 2) for AI projects at the Proof-of-Value stage, to seek prior approval from Health Empowered by AI Launchpad (HEAL) Tracks. Please refer to instructions in the application form.
- Submit completed application form with **HOD's endorsement (of all lead and collaborating PHIs)** to CHI Grants Management Office at: CHI.Grants.Mgmt.Office@nhghealth.com.sg.
- **CEOs' endorsement at point of submission not required.** CHI will facilitate obtaining endorsements from the respective NHG Health institutions CEOs (through CHI@Campus leads) after receiving completed application form.
- Review process will take approximately 4 months.
- Project duration to commence latest by 1 August of the following year (for projects from September Grant Call) or by 1 February of the following year (for projects from March Grant Call), for up to 12 months.

Contact Details:

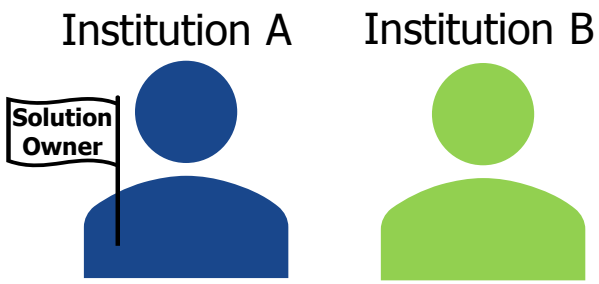
Please contact CHI Grants Management Office at CHI.Grants.Mgmt.Office@nhghealth.com.sg.

NHG Health Adoption & Scale Healthcare (NASH)
Domain B – Cluster Adoption and Scale

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To enable adoption and scale of **ground-up** innovation solutions within NHG Health

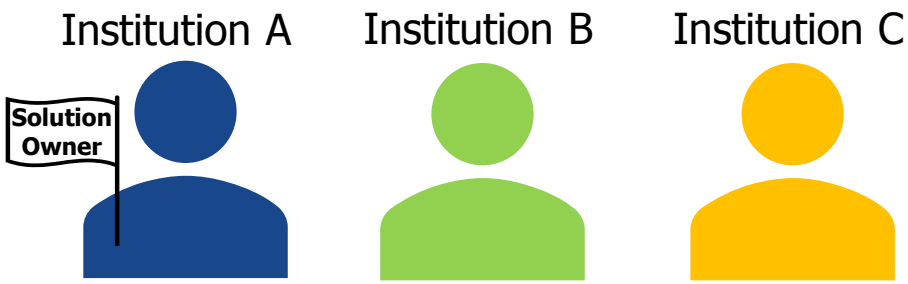
Scenario 1



Institution B is adopting validated innovation solution from Institution A.

Proposal includes
- Enhancement of Solution v2.0 in Institution A.
- Adoption of Solution v.2.0 in Institution B.

Scenario 2



Institution B and C are adopting validated innovation solution from Institution A.

Proposal includes
- Adoption of Solution in Institution B and C.
- Institution A only provides advice and best practices but not involve in further development of the validated solution.

NHG Health Coordinating Party (CP) Scheme

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NHG Health

Supported by MOH Health Innovation (MHI) Fund 2.0, the Coordinating Party (CP) Scheme aims to provide funding support for adoption of validated innovation projects towards scaling:

1. **Cross-institution** (within NHG Health) projects
2. **Cross-cluster** projects

CHI has been appointed as the CP for NHG Health. Other CPs include:

1. National Health Innovation Centre (NHIC) – I2A Fund
2. NUHS Group Digital Office – LIFT Grant
3. Singhealth Office for Innovation (SHOFI) – TAG 2.0 Grant

Role of CPs is to (1) Champion cross-cluster collaboration; (2) Coordinate cluster-wide innovation efforts and guide project transitions; and (3) Evaluate projects against national healthcare priorities and assess system-wide impact.

Funding Category		Amount per project over 12 months	% Support by CP scheme per project	Amount by CP scheme per project	Amount by Institution per project	Grant Call
1	POC/POV projects (within NHG Health, with at least 2 NHG institutions)	Up to $300,000	70%	$210,000	$90,000	**Open from now till 30 Oct 26.** • **[NEW STEP]** Applicants whose innovations or solutions incorporate AI are required to complete the AI Project Declaration in the Application Form, 1) to be registered in NHG AI Registry and 2) for AI projects at the Proof-of-Value stage, to seek prior approval from Health Empowered by AI Launchpad (HEAL) Tracks. Please refer to instructions in the application form. • Submit completed application form with **HOD's endorsement (of all lead and collaborating PHIs)** to CHI Grants Management Office at: CHI.Grants.Mgmt.Office@nhghealth.com.sg. • **CEOs' endorsement at point of submission not required.** • Review process will take approximately 4 months. • Project duration to commence latest by 1 Aug of the following year (for projects from Sep Grant Call) or by 1 Feb of the following year (for projects from Mar Grant Call).
2	POV projects with partner(s) from **one** different cluster	Up to $1,000,000	80%	$800,000	$200,000	
3	POV projects with partner(s) from **two** different clusters	Up to $2,000,000	90%	$1,800,000	$200,000	Current Grant Call Closed. Proposal reviewed and supported by NHIC. Submission through CHI CP Secretariat at: CHI.Grants.Mgmt.Office@nhghealth.com.sg.

NASH Domain B and NHG Health CP Project Requirement

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- Well defined unmet healthcare need.
- Addresses national/NHG priorities on e.g. Ageing, Population Health, Mental Health etc.
- Clear deployment and development strategy/roadmap.
- Fair market assessment of technology/solution conducted beforehand.
- Solution must (or in queue to be prioritized) in the institutions' IT/business workplan.
- If applicable and necessary for implementation and scaling, solution must have received regulatory approval, registered or licensed.
- Potential to result in reduced healthcare costs, improved clinical outcome and eventual adoption by the healthcare system.
- Has obtained interest for cross institution / cluster deployment.

NASH Domain B and NHG Health CP Project Requirement

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NHG Health

Four Focus Areas (Non-Exhaustive):

a) Sensors and Wearables (S&W)

Innovation that uses S&W. For primary care applications, the aim is to dramatically increase (e.g. 10x) the number of residents an individual doctor can look after.

b) Artificial Intelligence (AI)

National-level innovative AI solutions to improve operational efficiency, patient outcomes, and/or user satisfaction per use case.

c) Robotics and Automation (R&A)

Innovations that employ assistive and robotics solutions in back and front room operations

d) Digital Solutions (DS)

Innovation that uses technology-based tools, systems, or services.

The innovative projects should focus on product and/or process innovations that addresses business, workforce, or organizational transformational needs in the healthcare sector.

a) **Product Innovation** refers to the introduction of good or service that is new or significantly improved with respect to its characteristics or intended uses.
b) **Process Innovation** refers to the implementation of a new of significantly improved delivery method, with / without innovative technology, to improve core processes and operational efficiencies to reach intended productivity goals.
c) **Business Transformation** refers to transforming the way we serve the population and patients as One Healthcare. This includes operation models, service models, business process re-engineering and digitalization.
d) **Workforce Transformation** refers to transforming our workforce so as to be productive, sustainable and future-ready. This includes workforce restructuring, capability building, jobs redesign, productivity and building a strong local core.
e) **Organizational transformation** refers to transforming the internal design and workings of agencies so that they remain healthy, effective and future-ready. This includes leadership & culture, organizational structure, organizational systems & processes, management and people practices and workspaces.

NASH Domain B and NHG Health CP Supportable and Non-Supportable Items

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NHG Health

	CAPEX	OPEX
Supportable	• Hardware[12] • Software[1] • Development Cost[3] *Please seek clearance from CHI GMO for all CAPEX items before incurring the expense. CHI GMO will advise if the CAPEX items can be supported.*	• Manpower [For NASH Domain B, applies only for new headcount, existing headcount are non-supportable][4] • Professional Services • Training [Not supportable under NASH Domain B] • General Purpose IT-related fees[6] • Consumables[7] • Publication[8] • Poster presentation at conferences[9]
Non-Supportable		• Indirect Costs • Overseas Trips and related costs • Visiting experts/ researchers • Refreshments/ Catering • Non-cash items[10]

For more details on the supportable and non-supportable items, please refer to NASH Domain B and NHG Health CP Applicant's Information Pack, downloadable from CHI's website

- NASH Domain B: NHG Health Adoption & Scale Healthcare (NASH) Innovation Fund
- NHG Health CP: NHG Health Coordinating Party Scheme

NASH Domain B and NHG Health CP Funding Mechanism

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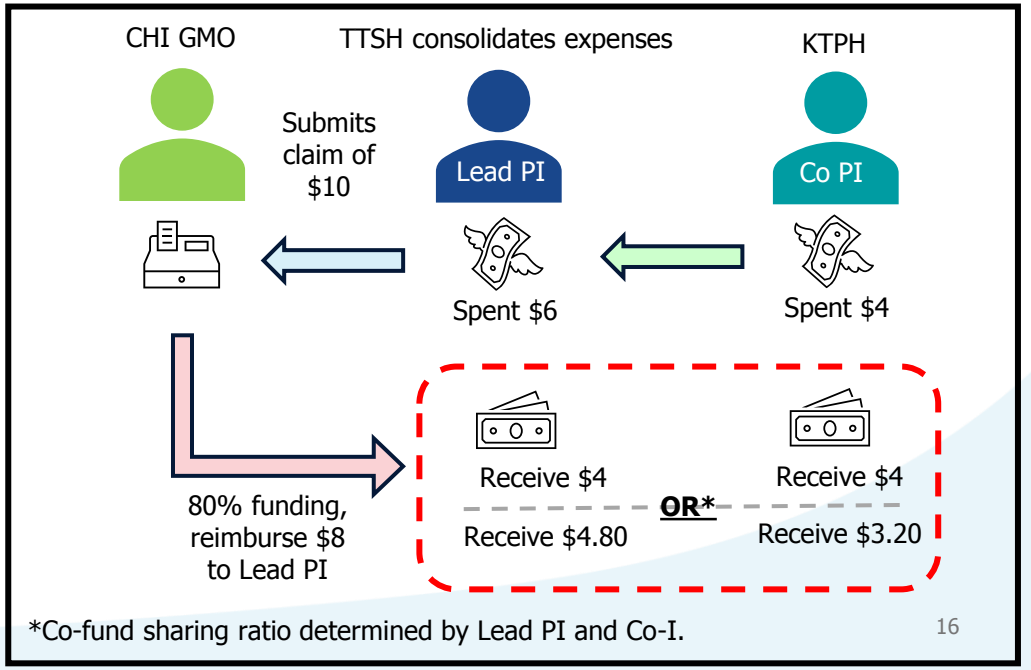
- Funding is made on a **reimbursement basis** with supporting documents provided and verified.

- Incurring of expenses
  - Lead PI and collaborating institutions will have to **pay for all CAPEX and OPEX items incurred first.**
  - **Lead PI and collaborating institutions should follow your institutions' procurement, budget and approval routes to proceed with project expenses (budgeted and unbudgeted process)**. Do check with your institution's finance department about any specific requirements for handling grant-funded expenses under either the unbudgeted and/or budgeted route.

- Submission for claims and review by CHI
  - **Lead PI is to consolidate all the expenses incurred under its institution and its collaborators' institutions.**
  - Thereafter, Lead PI is to submit consolidated expenses with supporting documents to CHI for review and verification. CHI GMO Secretariat will call for claims submission on a quarterly basis. Please complete the Claims Submission form and submit it along with supporting documents within the deadline stipulated. **Any claims submitted after the submission deadlines shall only be processed in the next claim submission cycle called (i.e. the next quarter)**.

- Reimbursement
  - Upon approval from CHI, **grant funding shall be reimbursed by CHI to the Lead PI institution**. Lead PI institution shall then reimburse collaborating institutions based on cost-sharing/ co-fund sharing ratio agreed between Lead PI and collaborating PIs.
  - Standard payment term is 60 days.
  - **10% of your grant approved amount** shall be retained by CHI and will only be disbursed upon CHI GMO Secretariat's verification and satisfaction that all outstanding documentation and requirements have been fulfilled.
  - **[NOTE] For NHG Health CP, you are required to submit all expenses (100%) incurred under the project, CHI GMO Secretariat will reimburse accordingly based on your approved funding support level (70% or 80%).**

- More details will be shared upon award.



Application Process

Centre for Healthcare Innovation
NHG Health

Grant Call

- Grant call opened till **30 Oct 2026.**
- Project Lead submits completed application form
  - NASH Domain A: CHI Partnerships Office at chi@nhghealth.com.sg
  - NASH Domain B and NHG Health CP Scheme: CHI Grants Management Office (GMO) at CHI.Grants.Mgmt.Office@nhghealth.com.sg
- **You do not need to obtain CEOs endorsement before submission.**
- **Prior submission, for NASH Domain B and CP:**
  - **HOD's endorsement of all lead and collaborating PHIs to be sought** (PART XI: DECLARATION).
  - **AI Projects to complete AI Project Declaration in the Application Form**
    1) to be registered in NHG AI Registry
    2) for AI Projects at POV stage, to seek prior approval from Health Empowered by AI Launchpad (HEAL) Tracks.

CEOs' Endorsement

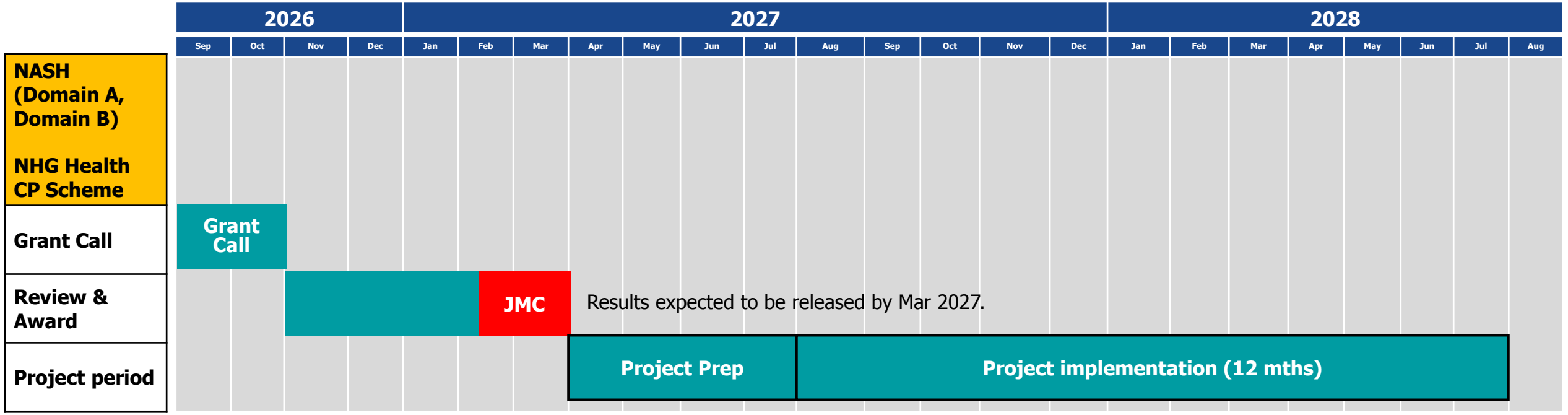
- **CHI will facilitate obtaining endorsements from the respective NHG Health institutions CEOs** (through CHI@Campus leads) after receiving your completed application form.
- **For applications involving institutions from other clusters, Project Lead must seek CEOs endorsements** from those institutions independently.
- Institutional CEOs review and endorse submissions to CHI GMO.

Approval and Award

- The review process will take approximately 4 months. During this time, applicants may be approached via email to furnish any further clarifications, present your proposals, and participate in Q&A sessions with the Review Panel.
- For NASH Domain A, project should commence no earlier than 1 Apr 2027. For NASH Domain B and CP, project should commence latest by 1 Aug of the following year (for projects from Sep Grant Call) or by 1 Feb of the following year (for projects from Mar Grant Call), for up to 12 months.

Timeline

Centre for Healthcare Innovation
NHG Health





Thank You

Tan Tock Seng Hospital • Khoo Teck Puat Hospital • Woodlands Hospital • Yishun Community Hospital • TTSH Integrated Care Hub
Institute of Mental Health • National Skin Centre • National Centre for Infectious Diseases • NHG Cancer Institute • NHG Eye Institute • NHG Heart Institute
Population Health • NHG Polyclinics • Diagnostics • Pharmacy • Community Care • NHG College • Centre for Healthcare Innovation